

**evasco** evaluation • assessment • consulting

**Experiences with the implementation  
of Evaluation plans in structural funds  
programmes in the Czech Republic**

**Marie Kaufmann**  
EVASCO s.r.o.  
DeGEval AK Strukturpolitik  
Salzburg, 20.3.2014

EVASCO s.r.o. • Otická 369/2 • CZ 149 00 Praha 4 • Tel/Fax +420 267 910 720 • gsm +420 603 227 066 •  
www.evasco.cz

**evasco** evaluation • assessment • consulting

**Content**

- I. Czech implementation structure of SF/CF 2007-2013 – an overview**
- II. Legal and institutional framework for implementation of the OPs in the CR**
- III. Evaluation plan within the implementation system**
- IV. Strengths and weaknesses 2007-2013 and 2014-2020**

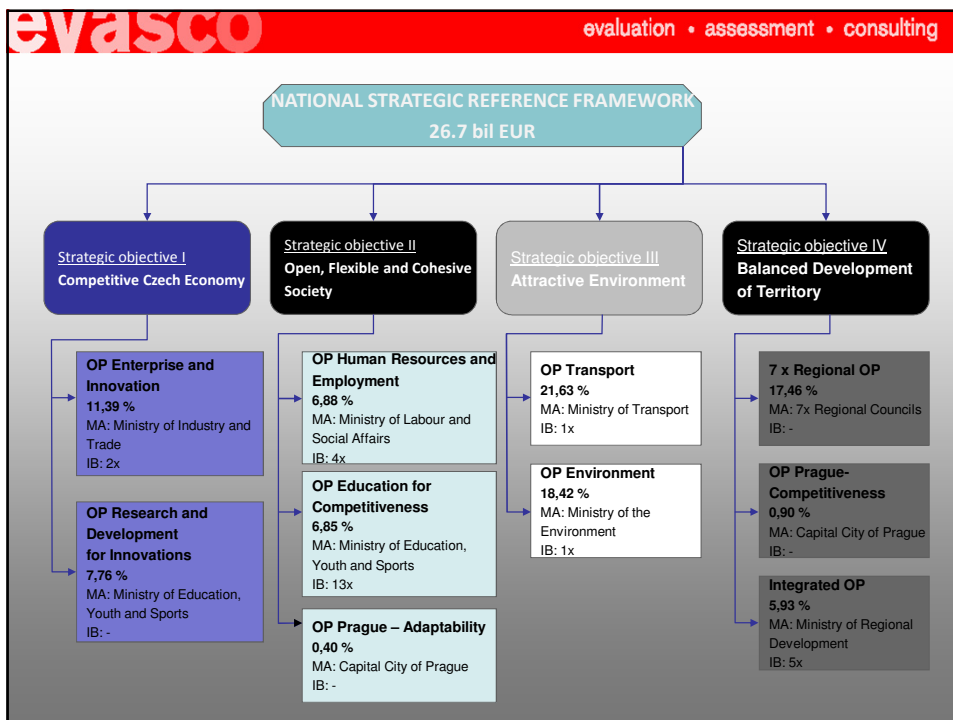
EVASCO s.r.o. • Otická 369/2 • CZ 149 00 Praha 4 • Tel/Fax +420 267 910 720 • gsm +420 603 227 066 •  
www.evasco.cz

**evasco** evaluation • assessment • consulting

## Cohesion Policy in the Czech Republic: some basic facts...

- Czech allocation = 26.7 billion EUR (EU-sources).
- National co-financing of 15 % = 5 billion EUR.
- Main areas of investments: transport, environmental issues, business support and science and research support.
- The Czech Republic has the 4th highest allocation.
- Highest allocation per head.
- High absorption capacity in all OPs (120 % - 360 % more application in average for every call for proposal).
- High attention of public and media to the implementation of SF and CF.

EVASCO s.r.o. • Otická 369/2 • CZ 149 00 Praha 4 • Tel/Fax +420 267 910 720 • gsm +420 603 227 066 • [www.evasko.cz](http://www.evasko.cz)



evasco		evaluation • assessment • consulting
Convergence Objective	Allocation 2007 – 2013 (mil CZK)	
OP Transport (ERDF + FS)	168 163,0	<i>Infrastructure</i>
OP Environment (ERDF + FS)	143 028,2	
OP Enterprise and Innovations (ERDF)	88 346,7	<i>Enterprise</i>
OP R&D for Innovations (ERDF)	60 001,2	
OP HR and Employment (ESF)	53 251,1	<i>Human Resources</i>
OP Education for Competitiveness (ESF)	52 996,6	
7 x Regional OP (ERDF)	136 065,6	<i>Regional Interventions</i>
Integrated OP (ERDF)	45 926,1	
OP Technical Assistance (ERDF)	7 198,9	
<b>Regional Competitiveness and Employment Objective</b>		
Prague – 2x OP (Competitiveness, Adaptability)	9 996,0	
<b>European Territorial Cooperation</b>		
5 +1 +1		

EVASCO s.r.o. • Otická 369/2 • CZ 149 00 Praha 4 • Tel/Fax +420 267 910 720 • gsm +420 603 227 066 • [www.evasco.cz](http://www.evasco.cz)

evasco		evaluation • assessment • consulting
<p><b>STRENGTHS AND WEAKNESSES OF EXISTING LEGAL AND INSTITUTIONAL FRAMEWORK</b></p> <p><b>„Functioning system“ – view of NCA</b></p> <ul style="list-style-type: none"> <li>• The established framework is fully functioning: MA OP – NCA – EC</li> <li>• Experiences from programming period 2004 – 2006</li> <li>• Problematic issues and barriers continuously solved</li> <li>• Sufficient methodological materials</li> <li>• System of risk management</li> <li>• Fully functioning monitoring system</li> </ul>		
<p>EVASCO s.r.o. • Otická 369/2 • CZ 149 00 Praha 4 • Tel/Fax +420 267 910 720 • gsm +420 603 227 066 • <a href="http://www.evasco.cz">www.evasco.cz</a></p>		

**evasco** evaluation • assessment • consulting

## NSRF Evaluation Plans (EP) part of Evaluation System 2007-2013

**NCA – coordination and methodological role in evaluation and EP preparation**

- Working group for evaluation (NSRF, MA)
- Model of EP (identic content)
- EP of NSRF 2007-2013 and its actualisation
- NCA provides advice to MA in relation to EP
- Purpose and content of EP is instructed within the evaluation training (Training system of the Implementation System staff)

EVASCO s.r.o. • Otická 369/2 • CZ 149 00 Praha 4 • Tel/Fax +420 267 910 720 • gsm +420 603 227 066 • [www.evasco.cz](http://www.evasco.cz)

**evasco** evaluation • assessment • consulting

## Evaluation plans of MA (TOPs, ROPs)

- Evaluation plans 2007-2013 and annual EP
- Identic content of EP
- Approval of EP (by Monitoring Committee)
- Subject of actualisation annually or due to ad hoc corrections of objectives of some evaluations
- EP are not always publicly accessible
- Progress in design of evaluations and the methodologies applied
- Only in the last years - focus on evaluation of results of OP interventions, on objectives' achievements, effectiveness, fund's contribution...

EVASCO s.r.o. • Otická 369/2 • CZ 149 00 Praha 4 • Tel/Fax +420 267 910 720 • gsm +420 603 227 066 • [www.evasco.cz](http://www.evasco.cz)

**evasco** evaluation • assessment • consulting

## EP Content

- **Purpose of EP**
- **Subjects involved in the process of evaluation (RO, WGs, MC, EC)**
- **Forms and types of evaluations**
  - EX-ANTE, STRATEGIC, OPERATIONAL (absorption capacity, implementation/monitoring systems, indicators, annual evaluations, progress evaluations)
  - AD HOC EVALUATIONS
- **Budget**
- **Evaluation capacity strengthening**
- **Some EP include 'List of evaluations conducted'**
- **Plan for the next year and the evaluation terminology**

EVASCO s.r.o. • Otická 369/2 • CZ 149 00 Praha 4 • Tel/Fax +420 267 910 720 • gsm +420 603 227 066 • [www.evasco.cz](http://www.evasco.cz)

**evasco** evaluation • assessment • consulting

## Positive experience

- **Continuous development of EPs**
- **Instructive use of evaluation plans (EP)**
- **Cooperation of subjects in evaluation**
- **Exchange of experiences within the WGs**
- **Use of Standards of the Czech Evaluation Society**
- **Presentation of evaluation findings to the stakeholders becomes part of evaluations**
- **Follow-up of evaluation recommendations (case of ESF)**
- **Involvement of strategic analyses regarding 2014-2020 and etc.**

EVASCO s.r.o. • Otická 369/2 • CZ 149 00 Praha 4 • Tel/Fax +420 267 910 720 • gsm +420 603 227 066 • [www.evasco.cz](http://www.evasco.cz)

**evasco** evaluation • assessment • consulting

## Lessons learned/weaknesses (out of many)

- **Commissioning and implementation of 'big' evaluations on NSRF level hasn't result well (aggregation of OP data)**
- **Low quality of evaluations**
  - Quality and use of ah hoc evaluations is poorer vs. planned
  - Efforts of the Czech Evaluation Society – peer review of evaluations including ToR
- **Difficulties with procurement (budget allocation versus budget contracted )**
- **Week focus of evaluations on getting evidence about effects of the interventions /achievements of the programme' objectives**
  - **evaluation specification should be prepared more carefully, well in advance and the quality of outputs rigorously maintained!!!!!!!!!!!!!!**

EVASCO s.r.o. • Otická 369/2 • CZ 149 00 Praha 4 • Tel/Fax +420 267 910 720 • gsm +420 603 227 066 • [www.evasco.cz](http://www.evasco.cz)

**evasco** evaluation • assessment • consulting

## The main message

**We have had the implementation + evaluation systems fully operational!**

**We have used the evaluation plans!**

**We have been conducting evaluations!**

**BUT**

**We have disbursed 47% of SF allocation only!!**

**AND**

**We do not know what has been achieved!**

EVASCO s.r.o. • Otická 369/2 • CZ 149 00 Praha 4 • Tel/Fax +420 267 910 720 • gsm +420 603 227 066 • [www.evasco.cz](http://www.evasco.cz)

**evasco** evaluation • assessment • consulting

**Thank you for your attention!**

**PhDr. Marie Kaufmann**  
Evasco s.r.o.  
Evaluation & Assessment & Consulting  
[marie.kaufmann@evaluation.cz](mailto:marie.kaufmann@evaluation.cz)  
**Tel. +420 603 227066**

EVASCO s.r.o. • Otická 369/2 • CZ 149 00 Praha 4 • Tel/Fax +420 267 910 720 • gsm +420 603 227 066 •  
[www.evasco.cz](http://www.evasco.cz)